



***UP AND RUNNING***  
*SOFTWARE DEVELOPMENT*

# **Agile Methodology**

*Presented to Jivko Sinapov's Class on  
4/25/14 (HCI 573X: Web Applications)*

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**Plan**



WHO ARE  
YOU ?

We Build Software

Est. 1995

Virtual

Growing

# About Us



**Our engineers trying to design**

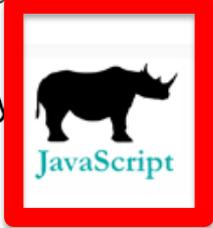
# Clients (some)



# Tech (some)



# Tech (some)



ORACLE®



Microsoft SQL Server



# What Is Agile?

- **Methodology**

  - Results-focused Approach

- **Impacts**

  - Individuals/Interactions

  - Working Software

  - Customer Collaboration

  - Handling Change

# Why Agile?

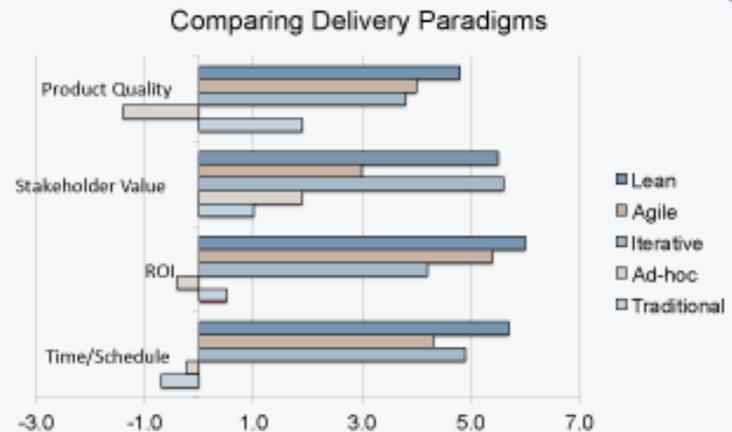
## How do software development paradigms compare?

**Product Quality.** When it comes to the quality of the system delivered, what is your experience regarding the effectiveness of [paradigm] software development teams?

**Stakeholder Value.** When it comes to ability to deliver a solution which meets the actual needs of it's stakeholders, what is your experience regarding the effectiveness of [paradigm] software development teams?

**ROI.** When it comes to effective use of return on investment (ROI), what is your experience regarding the effectiveness of [paradigm] software development teams?

**Time/Schedule.** When it comes to time/schedule, what is your experience regarding the effectiveness of [paradigm] software development teams?





# Agile Manifesto

*“We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:*

**Individuals and interactions** over Processes and tools  
**Working software** over Comprehensive documentation  
**Customer collaboration** over Contract negotiation  
**Responding to change** over Following a plan

*That is, while there is value in the items on the right, we value the items on the left more.*

Kent Beck	James Grenning	Robert C. Martin
Mike Beedle	Jim Highsmith	Steve Mellor
Arie van Bennekum	Andrew Hunt	Ken Schwaber
Alistair Cockburn	Ron Jeffries	Jeff Sutherland
Ward Cunningham	Jon Kern	Dave Thomas”
Martin Fowler	Brian Marick	

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Sources: [http://en.wikipedia.org/wiki/Agile\\_software\\_development](http://en.wikipedia.org/wiki/Agile_software_development) C/O <http://agilemanifesto.org/principles.html>

# Agile Principles

1. **“Customer satisfaction** by rapid delivery of useful software
2. Welcome **changing requirements**, even late in development
3. Working software is **delivered frequently** (weeks rather than months)
4. **Working software** is the principal measure of progress
5. **Sustainable development**, able to maintain a constant pace
6. **Close, daily cooperation** between business people and developers
7. Face-to-face **conversation** is the best form of communication (co-location)
8. Projects are built around **motivated individuals, who should be trusted**
9. **Continuous attention** to technical excellence and good design
10. **Simplicity**—the art of maximizing the amount of work not done—is essential
11. **Self-organizing** teams
12. **Regular adaptation** to changing circumstances”

# Customers/Change

*"No plan survives contact with the enemy"*

- Helmuth von Moltke

*"In preparing for battle I have always found that plans are useless, but planning is indispensable.""*

- Dwight D. Eisenhower

# Customers / Change

## Iterations

- Time boxed
- Allows adaptation



# Customers/Change

- Customers are part of the team
- Frequent feedback
- Know what to decide

# Customers/Change

## Design

- Guidelines
- Not dictatorial

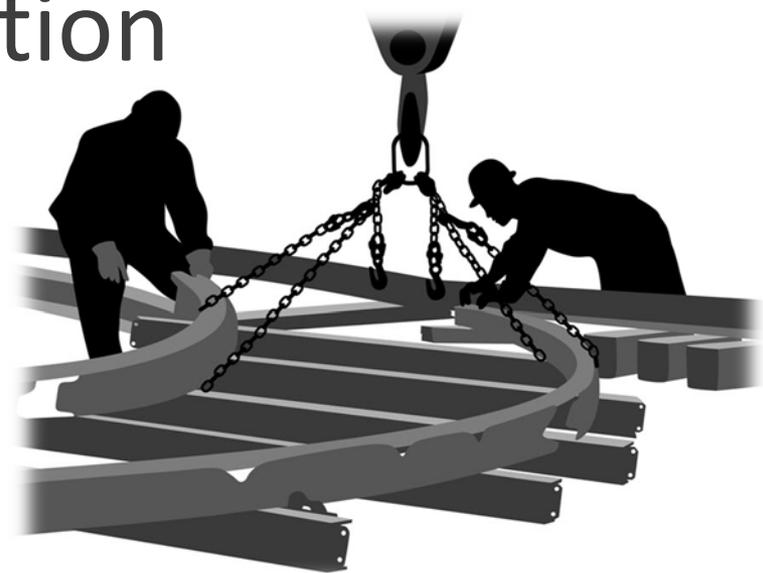
# Customers/Change

- Keep it releasable
  - Stable
  - Release at the drop of a hat
- Integrate regularly
  - Don't drift

# Customers/Change

Set up your processes early

- Testing harness
- Build process
- Continuous integration





# Communication

- Listen to the users
  - Get their feedback
  - Take complaints seriously
- “I am not my user”

# Communication

## Standups

- Keep them quick,  $\leq 15$  minutes
- Stand up, chairs are comfy
- Agenda:
  - What I did yesterday
  - What I'm doing today
  - Any blockers
- Pigs only, no chickens

# Communication

## Code Reviews

- Can help catch a number of issues
- Verify design
- Coding style/conventions



*Don't be this guy*

# Working Code

## Clean/Organized Code

- Easier to read
- Less brittle
- Example

# Working Code

## Clean/Organized Code

```
#:: :-| :-| -. :||-:: 0-| .-| ::||-| .:|- .:| |
open(Q,$0);while(<Q>){if(/^#(.*)$/){for(split('-', $1)){ $q=0;for(split){s/\|/:::/xg;s/;/../g;
$Q=$_?length:$_;$q+=$q?$Q:$Q*20;}print chr($q);}}print"\n";
#.: ::||-| .||-| :|||-| ::||-| ||-:: :|||-| .:|
```

# Working Code

## Clean/Organized Code

```
peteh@macbookpro-4 ~ $ cat test.pl
#:: :-| :-| .-. :||-:: 0-| .-| ::||-| .:|- .:|
open(Q,$0);while(<Q>){if(/^#(.*)$/){for(split('-', $1)){ $q=0;for(split){s/\|/:./xg;s/:/./g;
$Q=$_?length:$_; $q+=$q?$Q:$Q*20;}}print chr($q);}}print"\n";
#.: :||-| .||-| :|||-| ::||-| ||-:: :|||-| .:|
peteh@macbookpro-4 ~ $ perl test.pl
The Perl Journal
peteh@macbookpro-4 ~ $ █
```

# Working Code

Clean/Organized Code

This easier?

```
print "The Perl Journal";
```

# Working Code

## Names

- Important
  - Ease of reading
  - Self documents
  - No chasing down code
- Example



# Working Code

Names

```
$temp = foobar(4);
```

```
$a = $b . " " . $c;
```

# Working Code

## Names

```
$root_number = square_root(4);
```

```
$full_name = $first_name . " " .  
$last_name;
```

# Working Code

Names

Don't abbreviate names

What's easier? \$report or \$rprt

Or

LibraryStorageSystem or LbryStrSys

“Why, Eckhardt, you oughta think about the future.” – The Joker, Batman

# Working Code

## Documentation

- Code should document itself
- Supplement with comments
- Maintain comments or remove
- Code is the truth

# Working Code

Design Principles

Be SOLID, not STUPID

# Working Code

## SOLID

- Single Responsibility Principle
- Open/Closed Principle
- Liskov Substitution Principle
- Interface Segregation Principle
- Dependency Inversion Principle

# Working Code

## STUPID

- Singleton
- Tight Coupling
- Untestability
- Premature Optimization
- Indescriptive Naming
- Duplication

# Working Code

## Singleton

- Anti-pattern
- Global scope hack
- Hard to test



# Working Code

## Singleton

```
/* Singleton Example */  
class person {  
    public function __construct() {  
        $log = log::getInstance(); // just coupled person to the log class here  
        $log->record("instantiated person");  
    }  
}
```

```
/* Dependency Injection Example */  
class person {  
    public function __construct(log $log) {  
        $log->record("instantiated person");  
    }  
}
```

# Working Code

Tight Coupling

Concrete implementations

```
/* coupling example */  
class person {  
    public function __construct() {  
        $this->db = new Database();  
        $this->log = log::getInstance();  
        $this->address = new Address();  
    }  
}
```

# Working Code

## Untestability

- Hard to test or no tests
- Almost always a symptom of tight coupling

# Working Code

## Premature Optimization

- Don't do it
- If you are an expert, don't do it yet
- Cost with no benefit

*“Premature optimization is the root of all evil.”*

- Donald Knuth

# Working Code

- Indescriptive Naming
  - Covered this earlier
- Duplication
  - Don't Repeat Yourself (DRY)
  - One source for things

# Working Code

## Single Responsibility Principle

A class should never have more than one reason to change

# Working Code

```
1  <?php
2  namespace Model;
3
4  interface UserInterface
5  {
6      public function setId($id);
7      public function getId();
8
9      public function setName($name);
10     public function getName();
11
12     public function setEmail($email);
13     public function getEmail();
14     public function getGravatar();
15
16     public function findById($id);
17     public function insert();
18     public function update();
19     public function delete();
20 }
```

# Working Code

```
1  <?php
2  namespace Mapper;
3  use ModelUserInterface;
4
5  interface UserMapperInterface
6  {
7      public function findById($id);
8      public function insert(UserInterface $user);
9      public function update(UserInterface $user);
10     public function delete($id);
11 }
```

---



# Working Code

```
1 <?php
2 namespace Model;
3
4 interface UserInterface
5 {
6     public function setId($id);
7     public function getId();
8
9     public function setName($name);
10    public function getName();
11
12    public function setEmail($email);
13    public function getEmail();
14    public function getGravatar();
15 }
```

# Working Code

Open/Closed Principle

Open for extension, closed for  
modification

# Working Code

```
1. class Image
2. {
3.     private $fPath = null;
4.     public function __construct($fPath)
5.     {
6.         $this->fPath = $fPath;
7.     }
8.     private function GetFileExtention()
9.     {
10.         $strFileName = basename($this->fPath);
11.         $strExtension = array_pop(explode(".", $strFileName));
12.         return $strExtension;
13.     }
14.     public function SendToBrowser()
15.     {
16.         $strFileExtention = $this->GetFileExtention();
17.         switch ( $strFileExtention )
18.         {
19.             case 'gif' :
20.                 header("Content-type: image/gif");
21.                 break;
22.             case 'jpg' :
23.                 header("Content-type: image/jpg");
24.                 break;
25.         }
26.         $strFileContent = file_get_contents($this->fPath);
27.         echo $strFileContent;
28.         die();
29.     }
30. }
```

# Working Code

```
1.  abstract class AnImage
2.  {
3.      public function __construct($fPath)
4.      {
5.          $this->fPath = $fPath;
6.      }
7.      public function SendToBrowser()
8.      {
9.          $this->SendFileHeader();
10.         $strFileContent = file_get_contents($this->fPath);
11.         echo $strFileContent;
12.         die();
13.     }
14.     public abstract function SendFileHeader();
15. }
```

# Working Code

```
1. class JpgImage extends AnImage
2. {
3.     public function SendFileHeader()
4.     {
5.         header("Content-type: image/jpg");
6.     }
7. }
```

```
1. class GifImage extends AnImage
2. {
3.     public function SendFileHeader()
4.     {
5.         header("Content-type: image/gif");
6.     }
7. }
```

# Working Code

## Liskov Substitution Principle

Objects can be replaced with sub classes without altering the correctness of that program

# Working Code

```
/* LSP example */

class Person {
    protected $addresses;

    public function __construct() {
        $this->addresses = array();
    }

    public function getAddresses() {
        return $this->addresses;
    }
}

class Employee extends Person {

    public function __construct() {
        $this->addresses = new AddressList();
    }
}

class User {
    protected $person;
    public function __construct(Person $person) {
        $this->person = $person;
    }

    public function getFirstAddress() {
        $addresses = $this->person->getAddresses();
        return $addresses[0];
    }
}
```

# Working Code

## Interface Segregation Principle

No client should be forced to depend on methods it does not use



# Working Code

```
/* ISP Example */  
  
interface Vehicle {  
    public function startEngine();  
    public function accelerate();  
    public function brake();  
    public function lightsOn();  
    public function signalLeft();  
    public function signalRight();  
    public function changeGear($gear);  
    public function stopRadio();  
    public function ejectCD();  
}
```

# Working Code

```
interface SpeedControl{
    public function startEngine();
    public function accelerate();
    public function brake();
    public function changeGear($gear);
}

interface Signaling {
    public function lightsOn();
    public function signalLeft();
    public function signalRight();
}

interface RadioCD {
    public function stopRadio();
    public function ejectCD();
}
```

# Working Code

## Dependency Inversion Principle

- High-level modules should not depend on low-level modules. Both should depend on abstractions.
- Abstractions should not depend upon details. Details should depend upon abstractions.

# Working Code

```
01 class Test extends PHPUnit_Framework_TestCase {
02
03     function testItCanReadAPDFBook() {
04         $b = new PDFBook();
05         $r = new PDFReader($b);
06
07         $this->assertRegExp('/pdf book/', $r->read());
08     }
09
10 }
11
12 class PDFReader {
13
14     private $book;
15
16     function __construct(PDFBook $book) {
17         $this->book = $book;
18     }
19
20     function read() {
21         return $this->book->read();
22     }
23
24 }
25
26 class PDFBook {
27
28     function read() {
29         return "reading a pdf book.";
30     }
31 }
```

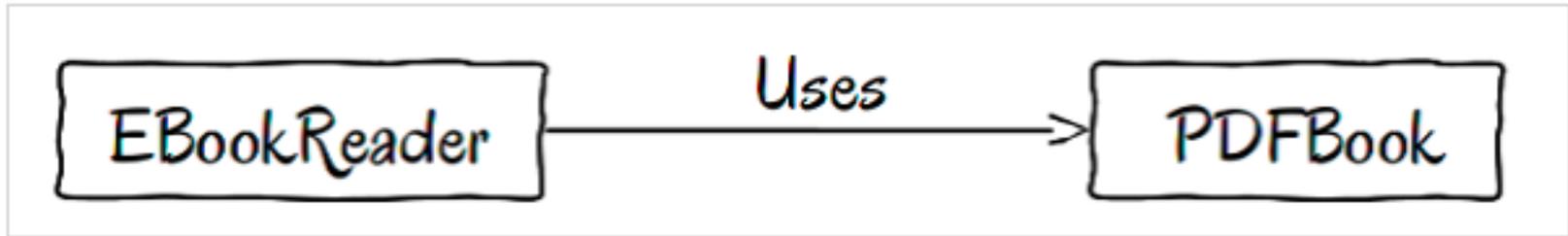
# Working Code



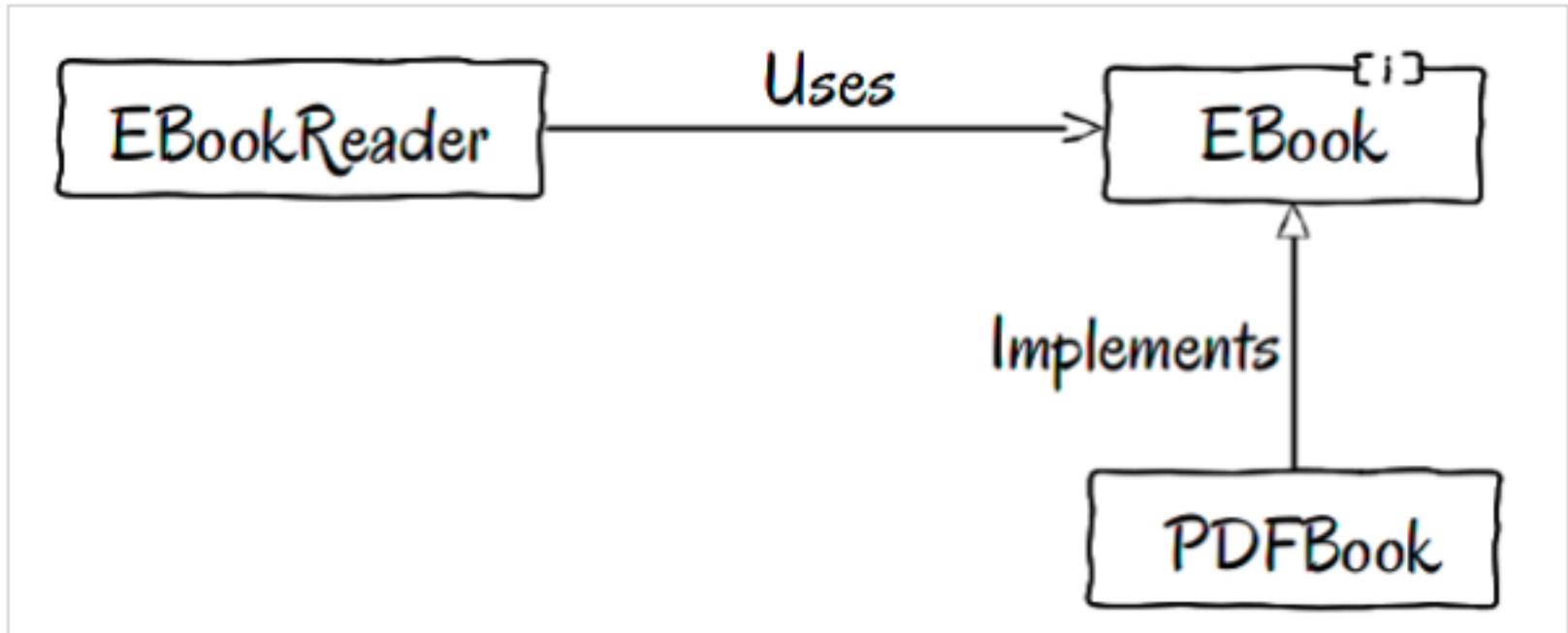
# Working Code

```
01 class Test extends PHPUnit_Framework_TestCase {
02
03     function testItCanReadAPDFBook() {
04         $b = new PDFBook();
05         $r = new EbookReader($b);
06
07         $this->assertRegExp('/pdf book/', $r->read());
08     }
09
10 }
11
12 class EbookReader {
13
14     private $book;
15
16     function __construct(PDFBook $book) {
17         $this->book = $book;
18     }
19
20     function read() {
21         return $this->book->read();
22     }
23
24 }
25
26 class PDFBook {
27
28     function read() {
29         return "reading a pdf book.";
30     }
31 }
```

# Working Code



# Working Code





# Working Code

```
18
19 interface EBook {
20     function read();
21 }
22
23 class EBookReader {
24     private $book;
25
26     function __construct(EBook $book) {
27         $this->book = $book;
28     }
29
30     function read() {
31         return $this->book->read();
32     }
33 }
34
35 }
36
37 class PDFBook implements EBook {
38
39     function read() {
40         return "reading a pdf book.";
41     }
42 }
43
44 class MobiBook implements EBook {
45
46     function read() {
47         return "reading a mobi book.";
48     }
49 }
```

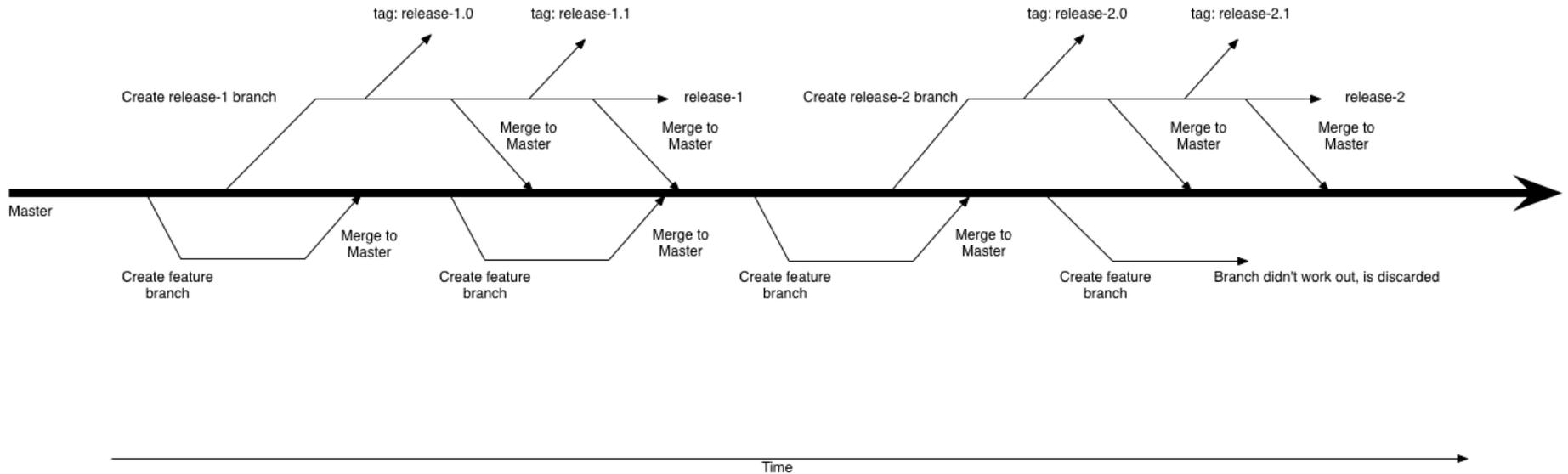
# Tools/Processes

Utilize Version Control

- Git/Subversion
- Usage Strategy

# Tools/Processes

## Git Release Strategy



Source: Peter Hanson & Associates – Share with the World Licensing : )

# Tools/Processes

## Centralize Knowledge/Ticketing

- Tracks information
- Common point of exchange
- JIRA/Redmine/Trac/Basecamp  
(maybe)

# Tools/Processes

- Continuous Integration
- Automation
  - Testing
  - Builds

# Summary

- There is a lot here
- Use what you'd like
- Use at the time of need based on what will help you the most
- Keep learning: read/apply, read/apply, ...

# Recommended Reading

## Books

- **The Pragmatic Programmer: From Journeyman to Master**, Andrew Hunt & David Thomas, ISBN-13: 978-0201616224
- **Practices of an Agile Developer: Working in the Real World**, Venkat Subramaniam & Andrew Hunt, ISBN-13: 978-0974514086
- **Clean Code: A Handbook of Agile Software Craftsmanship**, Robert C Martin, ISBN-13: 978-0132350884
- **The Clean Coder: A Code of Conduct for Professional Programmers**, Robert C Martin, ISBN-13: 978-0137081073

# Recommended Reading

## Sites

- <http://www.phptherightway.com/>
- Google: “Scott Ambler and agile”
- Google: “how to communicate effectively at work”
- There are some good blogs, and I think they are helpful. To optimize your learning, I’d recommend the books and applying though if possible. The blogs may feel good (like you’re doing something) and are useful reminders, but they are not as effective as putting your time in with the books and at the keyboard.



# Take Action

- Pick one book. Read it, apply it.
- Build something that you care about (create a business, help a non-profit, make a family site, etc.).

## **Learn with a purpose!**

- Assess your current projects. Are there specific pain points? What practices here could help those? Apply the concept.

# My Contact Information

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I will not write any code for you because that could negatively affect your learning. If you want a sounding board though, I'd like to help and let's have a Skype call. Open door.



# Logout

Thank you  
Questions  
Comments  
**STONES?**